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# International Security



## Successful Strategies for Managing Risk

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# Security Issues in the International Environment



- Crime
- Theft of Intellectual Property
- Political Violence and Instability
- Terrorism
- Natural Disasters



# Emerging Challenges

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- Increasingly volatile security threats within MENA region
  - More complex operating environment
- National Military Strategy places increased emphasis on nation state building
  - U.S. and coalition military force presence is decreasing
- Contractors must consider a range of options to ensure employee safety



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# Emerging Challenges

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- European Union migration crisis is impacting border security
- Increased risk of attacks in Europe
  - employees becoming more fearful of international travel
- Criminal threats evolving in Central and South America
- Use of social networking to target employees
  - Virtual kidnappings





# Understand the risk

- Different types of threats
  - Criminal
  - Terrorist
  - CI
- Country Ratings – based on threats
  - Group I and Group II Countries
    - Require approval from security before tickets are issued

# Protect your Employees



- Education
  - Training – online or in person
  - Security assessments for criminal, terrorist, CI, health and environmental risks
    - Papers and face to face briefings
    - Country risk ratings
- Provide Emergency Points of Contact
  - Wellness checks in emergencies
- Push out security notices to travelers and expatriates



# Potential Resources

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## Threat and risk information from:

- Department of State, OSAC
- International SOS/Control Risk
- IHS, Global Insight
- ASIS International
- STRATFOR
- FBI
- AFOSI
- NCIS



**GLOBAL  
INSIGHT**



**ISF** INTERNATIONAL  
SECURITY  
FOUNDATION  
SAFETY IN AN UNCERTAIN WORLD



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# Protect your employees - Travel Advice

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- Mitigate the threat — be a “hard target”
  - Stay away from protests and demonstrations
  - Regularly monitor the news media
  - Do not wear clothing or carry items that identify you as an American
  - Pay attention to your surroundings
  - Identify safe areas before your trip, know how to get to them
  - If you think you are being followed:
    - Do not approach the person/people following you
    - Walk or drive to a police station or a hotel with security features (not the hotel you are staying at)
  - Check fire exits at your hotel and buildings where you attend meetings
  - Program emergency contact numbers in your phone





# Protect your Employees

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- Assist with planning for high-risk countries
- Security companies (e.g., GardaWorld International Protective Services, Risk Advisory Group/Janusian, OliveGroup)
- Provide Transportation
- Create and provide pre-travel checklists (high risk/medium-low risk, short trips/long term)



# Afghanistan and Iraq Security Requirements



Current Corporate Security Guidelines:

Provider	Work/Reside within Base	Transit to Outside Work
U.S. Military Force Protection	Approved	Approved
U.S. Military Base/U.S. Presence/Security Provided by U.S. Military vetted Company	Approved	Approved
RTN/GSS Approved Contract Security	Approved	Approved
Western Expat PSC w/ expat /LN support/Western Expat (RMC)	Approved	Approved
<b>Afghanistan/Iraq Base with U.S. Presence</b>		
U.S. Military Force Protection	Approved	Approved
U.S. Military Vetted Security Company	Approved	Approved
RTN/GSS approved Security Provider	Approved	Approved
NATO/Coalition Forces	Acceptable	Acceptable
Indigenous Security augmented with RTN/GSS Contract Security and/or U.S. Military Security	Acceptable	Acceptable
Afghan/Iraq external security/US Forces Base	Acceptable	Unacceptable
Indigenous Forces ONLY	Unacceptable	Unacceptable

	Approved		Acceptable		Unacceptable
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# Protect Your Information



- Clear IT Security Policies
  - Clean Loaner Laptops and phones
  - Virtual Desktop Infrastructure
  - Clear policies regarding use of encrypted devices
    - For example: Do not use in hotel business centers, on customer systems, or in Internet cafes
- Clear Counterintelligence Policies
  - Post travel debriefs
  - Suspicious Contact Reporting
  - Insider Threat Program



# Emerging Threats – Attacks on Hotels and Large Events

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- Active Shooter Response
- **R**un, **H**ide, **F**ight is a three step process to prevent or reduce loss of life in an active shooter event.
  - **R**un – immediately evacuate the area
    - run out of the building
    - move far away until you are in a safe location
  - **H**ide – seek a secure place where you can hide and/or deny the shooter access
    - hide in as safe a place as possible,
    - hide in a location where the walls might be thicker
      - Should not trap you or restrict your options for movement
  - **F**ight – attack and incapacitate the shooter to survive
    - last resort
    - disrupt and/or incapacitate the active shooter by using aggressive force





# Have a Plan and Contingencies for a Crisis

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- When will you limit movement within a country, limit travel to a country, or evacuate your employees from a country
  - Have clear criteria
- How will you evacuate?
  - Have a plan
  - Do not wait for the embassy to close and evacuate

# Questions

